

*.

Introduction

1. This annex sets out the fourth financial monitoring update for the 2023/24 financial year and is based on information to the end of November 2023. Key issues, as well as risks relating to inflation, demand and other factors, plus any areas of emerging pressure are explained below.

The following additional information is provided to support the information in this Annex:

Annex B – 1 (a) to (e)	Detailed directorate positions
Annex B – 2b	Virements to note
Annex B – 3	Earmarked reserves
Annex B – 4	Government grants
Annex B – 5	General Balances

Overall Financial Position

2. As shown below directorates are forecasting an overspend of £14.4m (2.5%). After taking account of an increase in interest receivable on balances held by the council and the use of funding held in contingency and the COVID-19 reserve, the overall forecast expenditure is £4.2m higher than the net operating budget.

	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Nov-23 %	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Adult Services	227.3	227.3	0.0	0.0%	0.0	0.0
Children's Services	169.1	181.9	12.8	7.6%	11.8	1.0
Environment & Place	73.9	73.0	-0.8	-1.2%	-0.4	-0.4
Public Health	4.1	4.1	0.0	0.0%	0.0	0.0
Community Safety	27.6	28.1	0.5	1.8%	0.0	0.5
Resources	70.0	71.9	2.0	2.8%	2.2	-0.2
Directorate Total	571.8	586.3	14.4	2.5%	13.6	0.8
Budgets Held Centrally						
Capital Financing	28.4	28.4	0.0	0.0%	0.0	0.0
Interest on Balances	-16.6	-18.5	-1.8	11.1%	-1.0	-0.8
Inflation ¹	6.5	6.5	0.0	0.0%	0.0	0.0
Contingency	12.4	5.4	-7.0	-56.5%	-7.0	0.0
Un-ringfenced Specific Grants	-43.7	-43.7	0.0	0.0%	0.0	0.0
Insurance	1.4	1.4	0.0	0.0%	0.0	0.0
Contribution from COVID-19 reserve	-7.4	-8.8	-1.4	19.0%	-1.4	0.0

¹ Virements to allocate inflation and contingency from budgets held centrally to directorates to fund the impact of the 2023/24 Green Book pay award were transacted at the end of December 2023. The Business Management & Monitoring Report to Cabinet in March 2024 will reflect the updated position.

Annex B
Business Management & Monitoring Report November 2023

	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Nov-23 %	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Contribution from Budget Priority Reserve	-2.4	-2.4	0.0	0.0%	0.0	0.0
Contributions to reserves	20.7	20.7	0.0	0.0%	0.0	0.0
Contribution to balances	7.6	7.6	0.0	0.0%	0.0	0.0
Total Budgets Held Centrally	6.9	-3.3	-10.2	-148.2%	-9.4	-0.8
Net Operating Budget	578.8	583.0	4.2	0.7%	4.2	0.0
Business Rates & Council Tax funding	-578.8	-578.8	0.0	0.0%	0.0	0.0
Forecast Year End Position	-0.0	4.2	4.2		4.2	0.0

3. The overall forecast overspend of £4.2m has remained unchanged since September 2023.. As noted in previous reports inflation and demand pressures for children’s social care, as well as workforce shortages, have increased the financial risk for the council and made it much more challenging to forecast activity and expenditure.
4. £1.5m of cross directorate agency staffing savings (24CC13) agreed as part of the 2023/24 budget in February 2023 were originally held in Resources pending agreement about how to allocate these. These are now included in directorate totals and action will need to be taken to achieve these in the longer run.
5. The forecast for Adult Services remains break even. £0.3m of reallocated staffing savings are expected to be managed within that position.
6. The forecast overspend for Children’s Services has increased by a further £1.0m since the report to Cabinet in November 2023. This is mainly driven by an increase in Home to School transport activity of £0.5m plus a £0.5m pressure relating to the reallocation of staffing savings. Other on-going underlying pressures in Children’s Services are driven by a combination of increased care placements costs, and reliance on agency staff to cover vacancies. Children’s Services have implemented a number of organisational, governance and business process controls as well as market management actions to address the underlying pressures but it is taking time for these to have an impact.
7. There is now a forecast overspend of £0.5m for Community Safety. This reflects a one-off payment made for a disabling injury/illness, the reallocation of £0.2m budgeted staffing savings, and an increase in training costs.
8. The forecast underspend for Environment & Place has increased by £0.4m compared to the September 2023 position and is now £0.8m after taking account

Annex B
Business Management & Monitoring Report November 2023

of £0.2m reallocated staffing savings. The underspend includes underspends on transport community initiatives, a reduction in energy cost prices, and additional income from income through enforcement activity.

9. The forecast overspend for Resources has reduced by £0.2m from the September forecast after taking account of the reallocation of budgeted agency savings of £1.1m to directorates. £ 0.4m of the total needs to be managed by services in Resources.
10. 73% of the 2022/23 savings of £10.2m which were not achieved as planned in the last financial year are currently assessed as delivered or are expected to be delivered in 2023/24 and 27% are still assessed as amber or red. 72% of the 2023/24 savings are assessed as delivered or are expected to be delivered and 28% are still assessed as amber or red. Action is continuing to be taken to ensure that the delivery of both existing planned savings and new budget reductions is maximised in 2023/24. The anticipated achievement of savings is incorporated into the forecast directorate position.
11. The forecast 2023/24 deficit compared to Dedicated Schools Grant (DSG) funding for High Needs is £21.2m. This has increased by £2.9m compared to the £18.3m forecast deficit approved by Cabinet in May 2023. The CIPFA code of practice requires negative High Needs DSG balances to be held in an unusable reserve. The forecast deficit would increase the cumulative negative High Needs DSG balance held in this reserve from £41.1m as at 31 March 2023 to £62.3m at 31 March 2024.
12. £3.0m of the £12.4m contingency budget has been used to meet the cost of additional pay inflation in 2023/24. Funding will continue to be held in contingency to meet the cost of pay inflation for vacant posts if they are recruited to.
13. After taking account of the use of £7.0m contingency, additional interest, and funding from the COVID-19 reserve to support the overall forecast position, the remaining net £4.2m overspend against the operating budget would reduce balances to £25.6m, £4.6m under the £30.2m risk assessed level for 2023/24. The risk assessed level of balances for 2024/25, and funding for any top-up to that level after taking account of any one – off funding in 2023/24, is included in the Budget and Business Planning report elsewhere on the agenda.
14. The Council's Management Team are continuing to work with directorates to identify actions to manage expenditure so that any overspend by year end is mitigated as far as possible and does not require any call on balances.

Directorate Forecasts

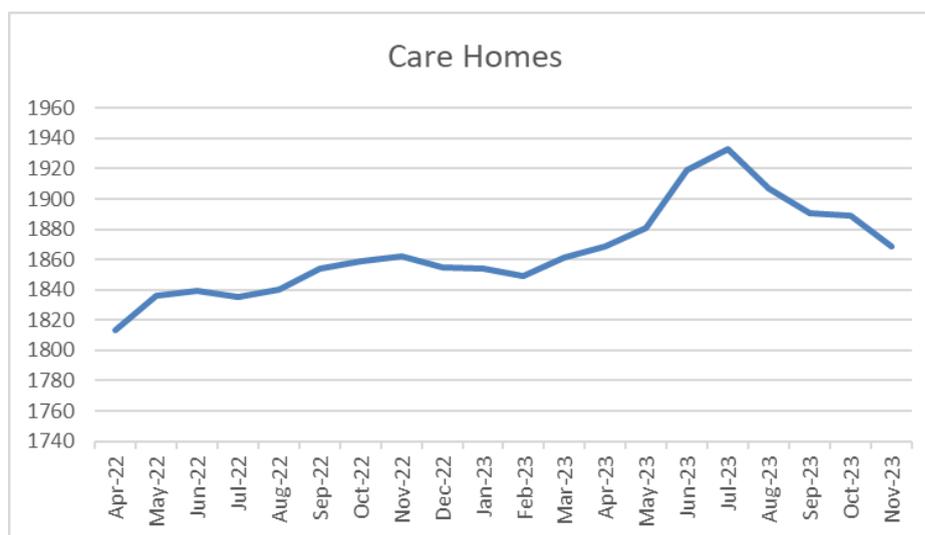
Adult Services

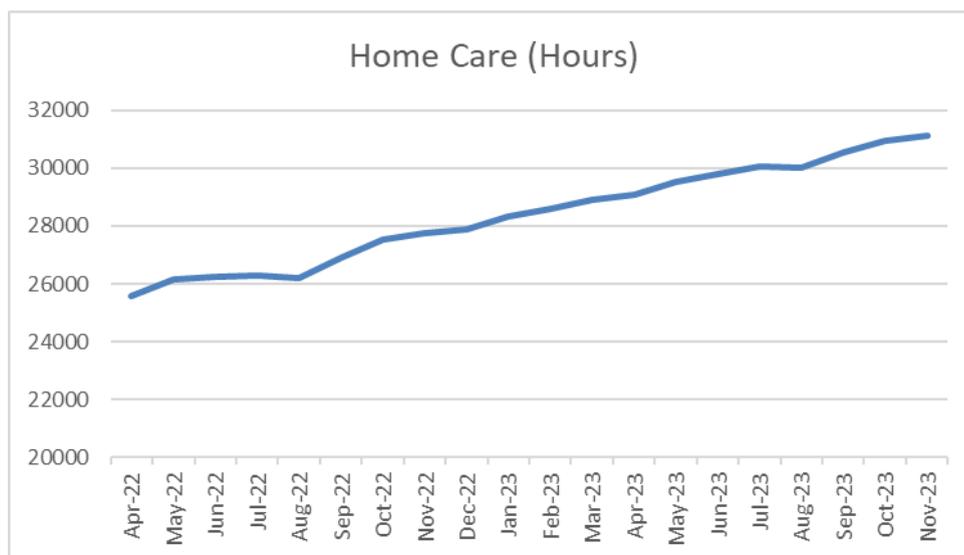
15. Adult Services is forecasting a breakeven position against a budget of £227.3m. This is unchanged from the September 2023 position and is after taking account of reallocated staffing savings of £0.3m.

Service Area	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Adult Social Care	24.4	25.2	0.8	0.8	0.0
Health, Education & Social Care Commissioning	5.2	4.5	-0.7	-0.7	0.0
Housing & Social Care Commissioning	1.4	1.4	0.0	0.0	0.0
Business Support Service	1.1	1.0	-0.1	-0.1	0.0
Pooled Budgets	195.3	195.3	0.0	0.0	0.0
Total Adult Services	227.3	227.3	0.0	0.0	0.0

16. The forecast reflects an agreement on the sharing of costs for adults with Section 117 aftercare support under the Mental Health Act with the Buckinghamshire, Oxfordshire and Berkshire West Integrated Care Board, bringing the health and social care system funding more in line with other local authorities and care boards.

17. Care homes and home support activity is shown in the graphs below.





18. To address demand pressures, a number of actions have already been taken. These include ensuring that all spend is aligned to the “Oxfordshire Way” approach through supporting people to remain in their own homes for as long as possible and the result of this is beginning to be seen in the care home graph above since July 2023.

Pooled Budgets

Age Well Pooled Budget

19. The Age Well pool combines health and social care expenditure on care homes, activity relating to hospital avoidance and prevention and early support activities for older people.
20. Budgets within the pool are managed on an aligned basis with the Integrated Care Board (ICB) for Buckinghamshire, Oxfordshire, and Berkshire West (BOB).
21. The council elements of the Age Well pool are forecast to breakeven in 2023/24, on the assumption that all savings are delivered. This position is after using the Market Sustainability and Improvement Fund (MSIF) grant of £3.4m.
22. The council’s share of the Better Care Fund (BCF) being utilised within the pool is £29.4m in 2023/24, an increase of 5.7% from 2022/23.
23. There are significant risks within the forecast where certainty is not possible at this stage, these include:
- Delivery of £2.1m savings through continued implementation of the Oxfordshire Way and changes to the unit cost of services. These will be delivered through commissioning, and service user reviews looking at opportunities for prevention, technology, and increased independence.
 - Growth in placements, particularly residential, through the remainder of the year. Although there is a seasonal trend, it is difficult to predict accurately how activity will move. There is also a risk relating to improvements in the timeliness

of assessments which may increase the number of new placements in the remaining months of the year.

Live Well Pooled Budget

24. The Live Well pool supports a combination of health and social care needs for adults of working age with learning disabilities, acquired brain injury or mental health needs and adults with physical disabilities.
25. Budgets within the pool are managed on an aligned basis with the Integrated Care Board (ICB) for Buckinghamshire, Oxfordshire, and Berkshire West (BOB).
26. The council elements of the Live Well pool are forecast to breakeven after taking account of the following:
 - A £2.7m underspend within Learning Disabilities, partially offset by a £0.5m overspend relating to the cost of people with mental health needs falling outside the scope of the Outcome Based Contract with Oxford Health Foundation Trust. £3.8m additional Section 117 aftercare funding is now included in the forecast.
 - A £2.2m overspend within Physical Disabilities relates to an increase in demand for both care homes and home support during late 2022/23 creating a pressure in 2023/24. Over the last 12 months, up to November 23, there has been a 12% increase in care home placements (10 placements) and a 6% increase in the number of homecare hours delivered per week (240 hours).

Risks or uncertainties in both service groups relate to:

- £2.1m savings yet to be delivered through the continued implementation of the Oxfordshire Way and changes to the unit cost of services throughout the rest of 2023/24. These will be delivered through commissioning, and through service user reviews looking at opportunities for prevention, technology, and increased independence.
 - Growth in care packages, particularly for supported living and home support, through the year. Although there is a seasonal trend it is difficult to predict accurately how activity will move throughout the remaining months of the year. There is also a risk relating to the timeliness of assessments which may increase the number of new packages made in year.
27. Having overspent in 2022/23 it is anticipated that following changes to the budget and contracts for 2023/24, the Mental Health services provided through the Outcome Based Contract with Oxford Health will spend in line with budget this year.

Non-Pool Services

28. A breakeven position is forecast across all other services.

Reserves

29. £0.4m held in the Budget Priorities reserve for Adult Social Care as at 31 March 2023 is being used to fund intensive support costs and the wider directorate position in 2023/34.

30. Most of the £2.1m held as a result of additional contributions made by Oxfordshire Clinical Commissioning Group over the last three financial years is also committed to be used in 2023/24. £0.2m is committed against spend in 2024/25 and 2025/26. The ICB are working through a spending plan to utilise this funding.

31. £0.3m added to the Government Initiative Reserve in 2022/23 related to charging reform, reflecting elements of the Trailblazer programme where costs will continue to be incurred in 2023/24 and 2024/25 ahead of the revised date for charging reform in autumn 2025.

Ringfenced Grants

32. As set out in Annex 4, ring-fenced government grants expected to be received by Adult Services in 2023/24 total £21.1m.

33. The Improved Better Care Fund Grant is £10.7m in 2023/24, with no change since 2022/23. The conditions attached to the grant funding require it to be used for the purposes of meeting adult social care needs, including contributing to the stabilisation of local care markets and supporting the NHS in addressing pressures such as delayed discharges.

34. The Market Sustainability and Improvement Fund is £5.4m and is being used to support the provider fee uplift in 2023/24 in line with the terms of the grant, to enhance the uplift, and to maintain uplifts from 2022/23 funded through the Market Sustainability and Fair Cost of Care grant which now forms part of this grant.

35. The Market Sustainability and Improvement Workforce Fund is £3.5m and is being used to increase social care capacity through increasing social care workforce capacity and retention, reducing social care waiting times and increasing fee rates paid to social care providers.

36. The Adult Social Care Discharge Fund is £1.5m. This will be used to provide interventions that improve discharge of patients from hospital to the most appropriate location for their ongoing care.

Virements

37. Virements to note reflect budget movements within the pools and the realignment of staffing budgets with Adult Social Care.

Children's Services

38. Children's Services is forecasting an overspend of £12.9m against a budget of £169.1m.

39. As reported throughout the year the underlying pressures in Children's Services highlighted in the overspend in 2022/23 reported to Cabinet in June 2023 remain a significant challenge in 2023/24. These pressures are driven by a combination of care placements costs, staffing, particularly the reliance on agency staff to cover vacancies, and Home to School Transport.

Service Area	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Education & Learning	38.9	42.6	3.6	3.1	0.5
Schools ²	0.2	0.2	0.0	0.0	0.0
Subtotal Education	39.1	42.8	3.6	3.1	0.5
Early Help, Front Door & Social Care	75.2	77.3	2.2	2.0	0.2
Provider Services & Safeguarding	43.3	49.4	6.0	5.9	0.2
Children's Services Central Costs	11.5	12.5	1.0	0.8	0.2
Subtotal Children's Social Care	130.0	139.3	9.3	8.7	0.6
Total Children's Services	169.1	182.0	12.8	11.8	1.0
Overspend on High Needs DSG that will be transferred to unusable reserve	265.3	286.5	21.2	18.3	2.9

Education & Learning

40. Within Education & Learning, the Home to School Transport and the Special Educational Needs (SEN) service continue to be high risk in terms of budget variance.

41. Home to School transport is now forecast to overspend by £3.6m. The £0.5m increase compared to the position reported in September 2023 reflects higher activity in the service than was budgeted for and the impact of rolling annual tenders for bus routes. In addition, the service has reviewed a planned saving commitment of £0.5m and confirmed that it will not be delivered in year.

42. Additional unbudgeted expenditure of £0.3m is required to fund temporary senior management posts within Education.

43. The service is continuing to work on the implications of the new attendance regulations in September 2023. In addition, the Department for Education (DfE) has announced additional Early Years funding from September 2023.

44. Within the Special Education Needs (SEN) service there are considerable ongoing

² *Maintained Schools are funded by Dedicated Schools Grant

pressures on the SEN casework team and Educational Psychologists due to the continued high number of Education, Health and Care Plan (EHCP) requests. An additional on-going investment of £0.5m was included in the 2023/24 budget to fund additional staff to manage demand for EHCPs.

Childrens' Social Care

45. Pressures within Childrens' Social Care continue to be driven by a combination of care placement costs, staffing, particularly the reliance on agency staff to cover vacancies and the emerging gap relating to joint funding with Health Partners. A £0.5m pressure relates to the reallocation of budgeted agency staffing savings that were originally held in the Resources directorate.
46. Underlying pressures remain despite additional budget added in 2023/24 and actions to prevent and reduce costs. This is due to a combination of:
 - The 2022/23 overspend increased in the last quarter of the year so was not fully anticipated in the Budget & Business Planning process for 2023/24.
 - Changes in practice, interventions to prevent unnecessary referrals and reduce the number and cost of cases is taking more time to impact on expenditure than anticipated.
 - The financial volatility in the market for care together with the impact of spiralling inflation and shortages in local capacity are undermining the service Sufficiency Strategy to manage the market. As a consequence, the service continues to experience an accelerating increase in placement fees especially 'Spot' rates.
47. The drivers of the pressures remain the same as in 2022/23 and include:
 - Continued workload pressure, increased vacancies and recruitment difficulties within front-line services especially Family Solutions Plus.
 - Though the number of children in care is reducing the rate of decrease is slower than anticipated and is being offset by increases in underlying unit cost rates especially the growing number of very complex cases.
48. The most significant variances include:
 - Children with Disabilities - £3.0m forecast overspend due to £2.7m pressures on placement budgets (a combination of an increased more complex level of care and higher rates) and £0.3m pressures on team budgets. The £0.4m increase compared to the previously reported position is due to a combination of new placements and increased level of care in existing placements.
 - Unregistered Placements – £2.5m forecast overspend including a reduction of £0.5m in the period due to:
 - the anticipated impact of the introduction of a new framework contract to ensure compliance, standardise fees and deliver better value.
 - additional arrangements to monitor, track, control and forecast placements.
 - There is an emerging pressure and financial risk relating to joint funding

where a number of requests have been declined as not meeting the health threshold. These include unregistered placements with requests for up to £0.5m health funding and a current joint funded care package where the funding has been withdrawn (up to £0.5m in a full year).

Children Social Care: Pressures, Drivers, and Action Plan

49. Given the scale of the £19.1m overspend for Children’s Social Care in 2022/23, the time needed for the actions taken to date to have an impact and the urgent need to address the shortfalls in market capacity, the service has undertaken a comprehensive review of its vision and strategy. The Financial Strategy sets out a new baseline and financial investment, cost reduction and timeline to bring spend within current budget and recover the overspend. The on-going impacts of the strategy are being considered through the Budget & Business Planning process for 2024/25.

Actions to Turn the Position around and Evidence of Improvement

50. The service has implemented a number of organisational, governance and business process controls and market management actions to address the underlying pressures. These include:

- Continued scrutiny of spend by senior management and the leadership team.
- Streamlining of referrals at the ‘front door’ (MASH) - revising thresholds & practices.
- The Family Solutions Plus (FSP) teams are working to reduce the backlog of assessments and intervention measures.
- Development of a robust recruitment and retention policy.
- Reducing the number of children in care and tracking those where care placements are due to cease.
- Ongoing reduction in the number of children living in high-cost placements.
- Brokerage action plan to ensure timely, suitable, cost-effective placements are sourced.
- A ‘LEAN’ review of the placement process and identification of efficiencies.
- Move to the target number of Unaccompanied Children and Young People.

51. Evidence that the actions are having an impact is reflected in the downward trend in the number of Children We Care For (CWCF). The numbers are set out in the table below.

	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Aug 2023	Sept 2023	Oct 2023	Nov 2023
Oxfordshire born children	757	778	755	735	709	687	658	653	655

Annex B
Business Management & Monitoring Report November 2023

Disabled Children	61	61	62	58	56	49	49	49	51
Subtotal	818	839	817	793	765	736	707	702	706
Unaccompanied	66	69	73	108	100	91	99	107	110
Total	884	908	890	901	865	827	806	809	816

52. While the number of CWCF increased to 706 at the end of November 2023, continuing actions mean the expectation is that the total will stabilise at around 700. This is lower than the council's statistical neighbors and national average. This is due to the above actions and in particular the use of strengths based proportionate assessment, resulting in a greater number of families and their children being supported in their own homes and fewer children becoming children we care for.

53. In addition, emphasis is also being placed on permanence planning and finding other more suitable (and usually more cost-effective) placements, including reunification to the family home and adoption.

54. Though the activity has reduced the underlying costs of care placements continue to rise and are offsetting and undermining the improvement in activity.

55. The focus of the Financial Strategy is to ensure the improvements are continued and grown while also applying the same rigor and focus to managing the market, the escalation in rates, the challenge of greater complexity and encouraging joint partnership work to address Continuing Healthcare (CHC) needs and resource.

Children's Services Central Costs

56. £0.3m increase relating historic legal fees claim.

Dedicated Schools Grant (DSG)

57. The current position on the DSG is a forecast deficit of £21.2m, an increase of £2.9m from the £18.3m forecast approved by Cabinet in May 2023.

Summary of DSG funding	2023/24 Budget £m	2023/24 Projected Outturn £m	Variance November 2023 £m
Schools block	131.2	131.2	0.0
Central Services Schools block	5.0	5.0	0.0
High Needs block	84.7	105.4	21.2
Early Years block	44.4	44.4	0.0
Total	265.3	286.5	21.2

58. Key issues impacting on spend that are impacting on and being managed as part

of the forecast for the High Needs Block are the cost of placements from September 2023, tribunal challenges to placement decisions and the impact of inflation on providers' fees.

59. There is no change forecast on Central and Schools DSG.
60. The Chancellor announced significant changes to childcare arrangements in the Spring Budget 2023. This included:
- an uplift to rates payable for the period September 2023 to March 2024. The funding for this is received via a specific grant which will be subsumed within DSG from April 2024. The grant is in the region of £3m, and the exact amount will be known in June 2024, after the schools' census return. The council will need to pass the grant to providers in full.
 - New Grant of £0.332m for Schools in Financial Difficulty. The grant was recently announced and has just been received. There is no criteria other than schools in financial difficulty for the allocation of this grant which must be spent in year. The service is considering the options for investing with the schools.
61. The DfE have announced support for the September 2023 Teachers Pay Award via the Teachers Pay Additional Grant. Of the 6.5% pay award, the DfE are providing 3%, based on the assumption that there is 3.5% within school budget. The grant will be passed on in full to establishments and will be subsumed within the DSG from 2025/26.

Environment & Place

62. Environment & Place is forecasting an underspend of £0.8m against a budget of £73.9m after taking account of £0.2m staffing savings reallocated from Resources.

Service Area	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Transport & Infrastructure	13.3	12.7	-0.6	-0.6	0.0
Planning, Environment & Climate Change	37.3	37.4	0.1	0.6	-0.5
Highways & Operations	20.8	20.4	-0.4	-0.4	0.0
Directorate Support	2.5	2.5	0.1	0.0	0.1
Total Environment & Place	73.9	73.0	-0.8	-0.4	-0.4

Transport & Infrastructure

63. Transport & Infrastructure comprises Transport Policy, Place Making and Infrastructure Delivery. An underspend of £0.6m is forecast mainly due to a £0.5m underspend on community transport initiatives. More time is required to deliver on the on-going investment of £1.2m agreed in February 2023 due to a lack of interested operators for the new transport services in rural areas. The service is currently exploring other options for the provision of these services and are

engaging with stakeholders on proposed schemes. There is also a £0.1m underspend relating to staffing vacancies resulting in delays in delivering some of the rail studies.

64. The Infrastructure Delivery and Place Making service areas are currently forecasting a breakeven position.

Planning, Environment & Climate change

65. The Planning, Environment & Climate change service area is made up of Strategic Planning, Climate Change and Environment & Circular economy. The service area is forecasting an overspend of £0.1m.

66. Strategic planning are reporting a breakeven position, the previously identified overspend position has now been mitigated through an overachievement of income by the service.

67. Climate Change is forecasting an underspend of £0.3m due to vacancies within the service.

68. Waste Management is forecasting an overspend of £0.4m, mainly due to:

- Tonnages at the Energy Recovery Facility are continuing to increase over and above historic trends and there are further pressures resulting from an increase in the volume of green waste due to a warmer than usual autumn. Kerbside residual waste recycling levels have also decreased due to a decline in household recycling mirroring the national trend. The outcome of actions being taken to mitigate this will be reported in greater detail in the next monitoring report.
- Implementing the new legislative requirements for the Persistent Organic Pollutants (POPs) waste stream where a change in the law means the council needs to fund the cost of storing, shredding, and burning soft furnishings, as an alternative to landfill. An additional budget allocation of £0.2m to support this was included in the budget for 2023/24 but this is costing more than anticipated.
- Legislative changes around DIY charges will create an additional pressure in the last quarter of the year which will be mitigated by the service.

69. There is a further pressure of £0.4m due to additional work associated with tree services in Oxford City. The service is working to mitigate the pressure through working with Oxford City partners by moving the works schedule to a reactive programme to reduce the level of spend, as well as better utilisation of directorate reserves to alleviate the pressure.

70. A pressure within Public Rights of Way has been previously managed within the existing budget. However, market prices inflation has resulted in an increasing pressure. Teams are currently exploring how the pressures can be mitigated within existing budgets.

71. The Waste team is continuing to work on waste prevention campaigns with the district and city councils. They are also monitoring the market particularly around POPs to ensure current prices are the best achievable and is planning as far as possible with the information available to mitigate the increased costs arising from changes to DIY charges.

Highways & Operations

72. Highways & Operations is forecasting an underspend of £0.4m due to continued over achievement in income through enforcement in Network Co-ordination and a reduction in energy cost baskets provided by Crown Commercial Services.

73. Within the Highway Maintenance service there was a significant increase in highways defects that needed repair in the first quarter of the financial year. This was primarily attributable to the consequence of the bad weather on roads that are not in particularly good condition and is similar to higher levels of activity seen across the country. The number of defects reduced in the summer but has increased in October and November and remains higher than the same month in 2022.

Month	Defects 2022/23	Defects 2023/24	% Increase
April	3,320	4,143	24.8%
May	2,927	4,944	68.9%
June	2,212	4,695	112.2%
July	1,979	4,134	108.9%
August	1,888	2,553	35.1%
September	1,715	2,363	37.8%
October	1,650	2,927	77.39%
November	1,980	3,088	55.96%

74. Additional personnel continue to be deployed to manage the current defect volumes. The increase in defect numbers and the cost increase of associated repairs is currently being managed within the service area budgets through reduction on other operational spend where possible, though there remains a risk if activity increases further over the winter.

75. A reduction in energy prices means energy cost pressures are now lower than anticipated when the budget was set resulting in a forecast £0.7m underspend for street lighting.

76. Network Management is currently reporting a £0.6m underspend due to income achieved through the enforcement on the network and staff vacancies. It is anticipated that there may be a greater level of underspend if the volume of utility works on the network continues at the current rate. A further underspend is anticipated as a result of additional enforcement income on the network.

77. Supported transport is currently forecasting a £0.6m overspend. The key drivers of the pressures within the service are savings of £0.4m from 2022/23 plus a further saving of £0.2m in 2023/24 that are not expected to be delivered. Both savings relate to the anticipated use of technology and changes to processes to reduce costs and effort required and the implementation of automated processes for home to school contract management. The on-going impact is being considered through the Budget & Business Planning Process for 2024/25.

Directorate Support

78. The Directorate Support service area is currently forecasting an overspend of £0.1m due to the reallocation of budgeted agency savings from Resources.

Budget Virements

79. Cabinet is asked to note virements relating to the allocation of transformation savings in line with the revised structure.

Public Health and Community Safety

80. Public Health and Community Safety are forecasting a £0.5m overspend, increased from the breakeven position reported in September. This includes £0.2m staffing savings reallocated from Resources.

Service Area	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Public Health Functions	37.8	37.8	0.0	0.0	0.0
Public Health Recharges	0.6	0.6	0.0	0.0	0.0
Other Income	-0.7	-0.7	0.0	0.0	0.0
Grant Income	-33.6	-33.6	0.0	0.0	0.0
Transfer to Public Health Reserve	0.0	0.0	0.0	0.0	0.0
Total Public Health	4.1	4.1	0.0	0.0	0.0
Total Community Safety	27.6	28.1	0.5	0.0	0.5
Total Public Health & Community Safety	31.6	32.1	0.5	0.0	0.5

Public Health

81. A break-even position is forecast for services funded by the Public Health grant after taking account of the following offsetting forecast variations:

- £0.3m overspend on the substance misuse service due to increased activity in residential rehabilitation and detoxification treatment service which improves outcomes for people with complex treatment needs. This is a £0.3m reduction from the previously reported overspend as the budget now reflects the virement from other public health services as noted in the previous report.
- £0.1m overspend on National Health Service health checks because of the

high level of activity in primary care which is in line with the national trend post COVID-19; offset by

- £0.1m underspend reported within the obesity service as service delivery changes will not take place until 2024/25.
- £0.2m underspend on Sexual health services linked to activity levels.
- £0.1m underspend within other public health services due to delayed implementation of access to nature programmes and the change in estimated costs of Better Housing Better Health work. This is a £0.3m reduction from the previous report as the budget has been moved to partly offset the financial pressure within the substance misuse services.

Community Safety

82. Community Safety Service are forecasting a £0.5m overspend as a result of the following:

- The reallocation of budgeted agency savings from Resources of £0.2m
- a one-off payment of £0.2m made for a disabling injury/illness.
- £0.1m linked to the impact of inflation on the cost of maintaining the services fleet of vehicles and an increase in the cost of training resulting from the need to provide training to new recruits following staff leaving unexpectedly. There is an expectation that there will be an increase in the firefighters' pensions grant for 2023/24, that would offset this pressure but no confirmation on any increase has yet been received. An update will be provided as part of the next report.

Ringfenced Government Grants

83. The ringfenced Public Health grant totals £33.6m in 2023/24 with an indicative 1.4% uplift expected for 2024/25.

Use of Un-ringfenced Government Grant Funding

84. Un-ringfenced grants held centrally and agreed to be used to support expenditure budgets within Public Health and Community Safety include:

- £1.2m Domestic Abuse Duty Grant supporting the provision of accommodation-based support to victims of domestic abuse and their children.
- £0.6m Substance Misuse Treatment & Recovery Housing Grant being used to deliver the Government's aim that by 2024/25 there will be more people recovering from addiction in stable and secure housing.
- £0.6m Supplementary Substance Misuse Treatment and Recovery grant. This is the second year of a three-year scheme where the Office for Health Improvement and Disparities (OHID) is working alongside other government departments to support a process of investment in a whole system approach to tackling illicit drug use, including enforcement, diversion and treatment and recovery interventions.
- £1.2m Rough Sleeping Drug and Alcohol Grant is being used to provide specialist support for rough sleepers and those at risk. This includes an increase of £0.1m for inpatient detox and residential rehabilitation.
- £1.3m Firefighter's Pension Fund Grant and £0.1m from the New Dimensions Fund

- £0.1m Firelink Grant - The council has been notified of a 20% reduction in this grant from the previous year and that this grant will continue to reduce by 20% in each of the next four years.

Reserves

85. £5.9m unspent grant funding was held in Public Health reserve at 1 April 2023. £2.0m is forecast to be spent in 2023/24, £1.8m in 2024/25 and £1.2m in 2025/26, leaving a balance of £0.9m. Options to utilise all the funding by 2026/27 in line with the grant requirements are being considered.
86. £2.7m is held in reserves for the renewal of fire and rescue vehicles and breathing apparatus equipment. A fleet replacement strategy is being agreed which will require the use of this funding.
87. £0.9m is being held to cover the cost of the replacement of Airwave for Oxfordshire Fire and Rescue Service and the implementation of the new national Emergency Service Mobile Communications Programme.
88. £0.5m is being held in the Fire Uplift Grant reserve to fund employee costs expected to be incurred over the next three to five years.
89. £0.2m is being held to expand the Making Every Contact Count work programme in Oxfordshire; £0.5m is being held to fund employee costs expected to be incurred over the next three to five years.
90. £0.1m of the Community Outbreak Management Fund (COMF) allocated to Public Health will be used to part fund the healthy homes

Virements

91. Cabinet is asked to note the virements accounting for the increase in the rough sleeping and alcohol grant, the funding of community capacity grants within Adult Social Care and two trading standards posts linked to tobacco control from the public health reserve.

Resources and Law & Governance

92. The services within Resources are forecasting a combined overspend of £2.0m (3.0%) against a budget of £70.0m. This is a reduction of £0.2m from the September forecast and is after taking account of the reallocation of staffing savings of £1.1m to directorates, £0.4m of the saving will need to be managed by services within Resources.

Service Area	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Corporate Services	2.9	2.9	0.0	0.0	0.0
Human Resources & Organisational Development	3.2	2.9	-0.3	0.6	-0.9

Annex B
Business Management & Monitoring Report November 2023

Service Area	Latest Budget Nov-23 £m	Forecast Spend Nov-23 £m	Forecast Variance Nov-23 £m	Forecast Variance Sept-23 £m	Change Since Sept-23 £m
Communications, Strategy & Insight	3.3	3.3	0.0	0.0	0.0
IT, Innovation & Digital	10.2	10.9	0.7	0.4	0.3
Culture & Customer Experience	12.0	12.4	0.4	0.2	0.2
Finance & Procurement	8.6	9.0	0.3	0.3	0.0
Property, Investment & Facilities Management	19.2	19.6	0.4	0.3	0.1
Law & Governance	7.7	8.2	0.4	0.4	0.0
Delivery & Partnership	2.9	2.9	0.0	0.0	0.0
Total Resources	70.0	71.9	2.0	2.2	-0.2

93. **Corporate Services** are forecasting a breakeven position.

94. **Human Resources & Organisational Development (HR&OD)** is now forecast to underspend by £0.3m, following the reallocation of the £1.5m budgeted reduction in agency costs to directorates with the expectation that action will need to be taken to achieve this through reductions in employee costs.

The Our People and Culture Strategy elsewhere on the Cabinet agenda will support action being taken across the organisation to achieve these savings. Whilst reduced costs and improved efficiencies are anticipated through the introduction of new ways of working, improved candidate and employee experiences, this is a three-year strategy where benefits will take time to be realised.

95. **Communications, Strategy & Insight** are forecasting break even. The service is taking mitigating action where required in order to absorb additional costs and respond flexibly to new requests.

96. **IT, Innovation & Digital** are forecasting an overspend of £0.7m, an increase of £0.3m relating to non-achievement of cross directorate savings agreed as part of the 2023/24 budget. Action to achieve these is at risk, due to the nature of the work and time taken to realise benefits. Half of the savings are currently forecast to be delivered but this may not be achievable and will be updated in the next report. Work continues to ensure that the Music Services and Registration Services are able to maximize their income opportunities to meet customer demand.

97. **Culture and Customer Experience** are forecasting an overspend of £0.4m. This is mainly in the Coroners Service where the appointment of an Area Coroner is an in-year pressure and the demand for coronial activity continues to increase year on year, and in the Customer Service Centre where firm savings have not yet been identified in the corporate customer service consolidation programme. Discovery work is ongoing across a number of directorates. Work continues to ensure that the Music Services and Registration Services are able to maximise their income

opportunities to meet customer demand.

98. **Finance and Procurement** are forecasting a £0.3m overspend due to increased costs in agency staff being utilised to cover hard to fill vacancies, and an increase in staff costs following a job evaluation review.

99. **Property Services** are forecasting an overspend of £0.4m. The School Catering service is forecasting to overspend due to inflationary pressures, but this will be mitigated by savings in other areas. This forecast also includes a budget of £0.5m funding for the Community Hub Strategy which is assumed to be fully utilised this year. Anticipated savings from vacating one of the council's office buildings will be offset by estimated dilapidation costs in 2023/24.

100. **Law and Governance** are forecasting an overspend of £0.4m. 2023/24 is a transition year for the new structures which, subject to consultation, are planned to be implemented in Governance in the second quarter of 2023/24 and Legal in quarter four of 2023/24. As a result, higher locum costs in Legal Services are still expected to be incurred for most of the year.

101. **Delivery & Partnership** includes the delivery of cost-of-living measures and the council's migration and asylum programmes, including Homes for Ukraine. The budget is mainly funded from earmarked reserves and specific government grants and is forecast to break even.

Medium Term Financial Strategy Savings

102. After taking account of new and previously agreed savings the 2023/24 budget agreed includes planned directorate savings of £28.2m.

103. £10.2m of the 2022/23 savings were not achieved as planned in the last financial year. 73% of these savings are assessed as delivered or are expected to be delivered. 27% are still assessed as amber or red. Any planned savings not delivered in 2022/23, where the on-going impact was not adjusted through the 2023/24 Budget & Business Planning Process, need to be achieved in 2023/24 as well as new savings agreed in February 2023.

104. 72% of the 2023/24 savings are assessed as delivered or are expected to be delivered. 11% are currently assessed as amber and 12% are assessed as red. Work is continuing to ensure that these savings are achieved.

Annex B
Business Management & Monitoring Report November 2023

	2023/24 Planned Savings	Forecast Delivery of 2023/24 Planned Savings	2022/23 Savings that need to be delivered in 2023/24	Forecast Delivery of 2022/23 Savings In 2023/24
	£m	£m	£m	£m
Adult Services	-18.1	-15.6	-4.0	-3.4
Children's Services	-3.4	-1.7	-1.9	0.0
Environment & Place	-1.4	-1.2	-2.3	-1.9
Community Safety	-0.2	-0.2	0.0	0.0
Resources & Cross Directorate	-5.1	-1.6	-2.0	-1.9
TOTAL	-28.2	-20.4	-10.2	-7.4
TOTAL DELIVERED		72%		73%

Adult Services

105. The 2023/24 budget included planned savings of £18.1m. 77% of savings have been delivered and 9% are expected to be delivered, giving a total of 86% forecast to be delivered by the end of the year. 2% are forecast as undeliverable at this stage, although further work is being undertaken to look for alternative savings. 12% are currently unconfirmed and further work is being undertaken on these.

106. The unconfirmed savings relate to the result of implementing the Oxfordshire Way through care reviews where the opportunity for increased independence is possible, and those which relate to managing demand, particularly in care homes.

107. There are also £4.0m of savings brought forward from 2022/23 to be delivered in 2023/24. 90% of these are expected to be delivered, but 10% of the savings are proving very challenging to deliver.

Children's Services

108. The 2023/24 budget includes planned savings of £3.4m. 51% of these savings are forecast to be delivered. 49% of the savings are assessed as red and include £0.5m relating to service reviews of non-statutory / non-case holding areas, and £0.4m relating to reduction in agency staffing spend.

109. There are also £1.9m of savings brought forward from 2022/23 that need to be delivered in 2023/24. All of these savings are assessed as red and include Home to school transport savings of £1m. The on-going impact is being considered through the Budget & Business Planning process for 2024/25.

Environment & Place

110. The 2023/24 budget includes planned savings of £1.4m. 83% are expected to be achieved. 18% are assessed as red relate to savings on the use of technology

to reduce costs relating to the home to school contract management. The on-going impact is being considered through the 2024/25 Budget & Business Planning process.

111. Whilst the directorate is currently working to deliver all savings, due to the timing of service transformation taking place partway through the financial year some of the savings will not be fully realised. Any pressures are being managed within the overall E&P budget.
112. £0.2m income associated with the Part 6 civil enforcement is currently not on track to be achieved. Although approval of powers by the DfT has now been granted there are issues with the installation of enforcement cameras due to equipment shortages. This pressure, along with the underachievement of Part 6 income from 2022/23 will be mitigated through overachievement in other enforcement income.
113. 85% of the £2.3m savings not achieved in 2022/23 is expected to be delivered in 2023/24. 16% are at risk of not being delivered in 23/24. There is a £0.6m pressure relating to a home to school contract management system. The on-going impact is being considered through the Budget & Business Planning Process.

Public Health & Community Safety

114. The 2023/24 budget includes planned savings of £0.2m. All savings are expected to be achieved.

Resources and Cross Directorate

115. The 2023/24 budget includes planned savings of £5.0m. 32% of these savings are forecast to be delivered. 47% savings assessed as red include a £1.5m saving from a reduction in agency staff that was originally held in Resources pending agreement about how to allocate this. This has been moved to directorates in this report with action expected to be taken to achieve this in the longer run.
116. 95% of the £2.0m savings not achieved in 2022/23 has been delivered in 2023/24.

Debt Management

Corporate Debtors

117. The combined collection rate, based on invoice volumes, for October and November 2023 was 97.4%, 2.4% above the 95% target. The collection rate based on the value of invoices for the same period was 99.4%.
118. Debt requiring impairment is currently £0.5m, £0.2m above the year-end target of £0.3m; the top five debt cases account for 52% of all bad debt. The highest debt, (29% of the total), is owed by a company in administration and recovery is not expected at this stage. The remaining four cases relate to overpayments of care costs where the council is in the process of commencing formal recovery activity and reviewing disputes raised by the debtors.

Adult Social Care Debtors

119. The combined 120-day invoice collection rate for October and November 2023 was 90.6%, compared to the target collection rate of 92%. As reported changes to automated reminders were implemented in October and improvement to collection rates is expected by the last quarter of the year. The service continues to develop plans for improvements to business process and operations; scope for an improvement project is being developed.
120. The 2022/23 year-end adults care contribution impairment for bad debt was £4.6m. Projected bad debt as at the end of November is £5.1m, £0.5m higher than the current impairment balance. As reported previously the on-going impacts of COVID-19 and wider economic factors have had a significant effect on means tested social care contribution bad debt levels since 2020/21. In addition, delays with the court of protection are contributing to the overall levels of debt; this is consistent with other local authorities' experience. A bad debt task team has been operational since August 2022 with the objective of resolving £3.7m historic debt. A review of this group is underway to assess the return on investment and options going forward.

Budgets Held Centrally

121. After taking account of the use of one – off funding and contingency to support the forecast directorate overspend, there is a combined underspend of £10.2m against budgets held centrally.

Capital Financing Costs

122. The borrowing costs and minimum revenue provision (MRP) for capital projects funded by Prudential Borrowing are either recharged to directorates where savings arising from the scheme are expected to meet them or met corporately from the budget for capital financing costs. It is anticipated that after taking account of recharges to directorates the actual costs of the capital financing will be broadly aligned with the budget in 2023/24.

Interest on Balances

123. The current forecast outturn position for in house interest receivable is £1.6m above budget after taking account of the assumed need to fund interest on developer contributions. The additional interest is a result of higher than forecast cash balances coupled with higher than forecast deposit rates. Currently, every extra £5m within the cash balance forecast will earn approximately £0.25m of interest annually. Depending on the year end position it is anticipated that further additional interest on balances would be used to top up balances to the risk assessed level for 2024/25.

124. Interest payable is currently forecast to be £12.9m. This is £0.2m below budget, as a result of the early repayment of two £5m LOBOs³ in August and October 2023.
125. The forecast outturn position for external fund returns is £4.0m, which is £0.2m above budget.
126. Cash balances for the year are forecast to be £51.9m lower than they would otherwise have been as a result of negative DSG balances as per paragraph 57 of this report. The impact of this is an estimated opportunity cost of £1.5m in unearned interest during 2023/24.

Pay Inflation and Contingency

127. The contingency budget for 2023/24 totals £12.4m. This includes £4.2m one-off council tax and business rates funding agreed to be added to contingency as part of the Provisional Outturn Report 2022/23 to Cabinet in June 2023.
128. The agreed budget for pay inflation included funding for an estimated pay award equivalent to 4.5% in 2023/24. After taking account of the number of staff employed on different points on the pay scale the current pay offer equates to an overall estimated increase equivalent to 5.5%, 1.0% more than budgeted.
129. After using the remaining £6.4m budgeted funding for inflation that is available to allocate after funding the Fire pay awards agreed earlier in the year, the remaining on-going cost of £3.0m has been met from contingency.
130. The pay award virements were actioned at the end of December 2023 with backdated payments to 1 April 2023 made to staff at that point. Budgets will be updated in the next Cabinet report and further virements will be transacted to add funding for the pay award to vacant posts when those are recruited to.
131. Cabinet is asked to note the virement to reallocate the budgeted reduction in agency costs of £1.5m across directorates.

Reserves

132. As set out in Annex B - 3 Earmarked Reserves are forecast to be £168.0m at 31 March 2024.
133. An unusable reserve was created in 2020/21 to hold **negative High Needs DSG balances** in line with a change to the CIPFA code of practice on DSG High Needs deficits. The net deficit of £21.2m for 2023/24 will increase the total High Needs deficit held in the reserve to £62.3m as at 31 March 2024. The regulations which require the negative balance to be held in an unusable reserve will come to an end on 31 March 2026. The impact of the unusable reserve on the council's ability to set a balanced budget over the medium term will need to be considered through

³ LOBO (Lender's Option/Borrower's Option) Loans are long-term loans which include a re-pricing option for the bank at predetermined intervals

the Budget & Business Planning Process for 2024/25.

Grants

134. As set out in Annex B - 4 government grants totalling £470.9m are expected to be received by the Council during 2023/24. This includes £15m in schools grants for additional mainstream funding, early years funding and pupil premium, plus Adult Social Care Market Sustainability and Improvement Fund - Workforce Fund (£3.5m).

Homes for Ukraine

135. At the end of 2022/23 £16.9m unspent grant funding for the Homes for Ukraine scheme and £2.1m unspent funding for education costs relating to the scheme was held in the Grants & Contributions Reserve.

136. Funding was initially provided as a one-off payment of £10,500 per guest and then reduced to £5,900 for arrivals from 1 January 2023 onwards. For eligible minors the tariff will continue at £10,500.

137. The quarter 1 claim was submitted at the end of June 2023 with grant funding of £0.7m received in November 2023. The quarter 2 claim for 2023/24 for £1.1m was submitted in October 2023 and the funding is yet to be received.

138. £12.4m of the tariff funding received to date had been spent at the end of November 2023, with a further £4.2m expected to be spent (or passed to the district councils) by 31 March 2024. After taking account of £2.3m of commitments in 2024/25, £5.5m remained available to be used to support future costs associated with the scheme.

General Balances

139. The risk assessed level of balances for 2023/24 is £30.2m. During the year £0.2m has been agreed to be used to fund a supplementary estimate for staffing costs to support development of One - Fleet approach to the council's vehicles. A further £0.2m has been used to fund a supplementary estimate to fund a deficit budget. for a school with a forced academisation.

140. After taking account of the use of contingency and funding from the COVID-19 reserve to support the overall forecast position, the remaining net £4.2m overspend against the operating budget would reduce the £29.8m risk assessed level of balances to £25.6m. The risk assessed level of balances for 2024/25, and funding for any top-up to that level after taking account of funding any overspend in 2023/24 is being considered through the Budget and Business Planning process for 2024/25.

Business Management & Monitoring Report
Position to the end of November 2023
Budget Monitoring

Directorate	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance underspend- overspend+	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance	Projected Year End Traffic Light
	£000	£000	£000	%	£000	£000	Red > 1.5% Amber >1.1% <1.5% Green on track
Adult Services	227,251	227,251	0	0.00%	0	0	G
Children's Services	169,117	181,935	12,818	7.58%	11,802	1,017	R
Environment and Place	73,863	73,016	-847	-1.15%	-400	-447	G
Public Health	4,065	4,065	0	0.00%	0.0	0	G
Community Safety	27,584	28,069	485	1.76%	0.0	485	R
Resources	69,965	71,941	1,976	2.82%	2,200	-224	R
Directorate Total Net	571,845	586,277	14,432	2.52%	13,602	831	R

Business Management & Monitoring Report
Position to the end of November 2023
Budget Monitoring

Directorate	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance underspend- overspend+	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance	Projected Year End Traffic Light
	£000	£000	£000	%	£000	£000	Red > 1.5% Amber >1.1% <1.5% Green on track
Budget held Centrally						0	
Capital Financing	28,402	28,402	0	0.00%	0	0	
Interest on Balances	-16,629	-18,450	-1,821	10.95%	-1000	-821	
Inflation	6,472	6,472	0	0.00%	0		
Contingency	12,400	5,400	-7,000	-56.45%	-7,000	0	
Unringfenced Specific Government Grants	-43,679	-43,679	0	0.00%	0	0	
Insurance	1,436	1,436	0	0.00%	0	0	
Contribution from COVID-19 Reserve	-7,380	-8,780	-1,400	18.97%	-1,400	0	
Contribution from Budget Priorities Reserve	-2,370	-2,370	0	0.00%	0		
Contributions to (+)/from (-)reserves	20,665	20,665	0	0.00%	0	0	
Contribution to (+)/from(-) balances	7,600	7,600	0	0.00%	0	0	
Total Budget held Centrally	6,918	-3,303	-10,221	-147.75%	-9,400	-821	
Net Operating Budget	578,763	582,974	4,211	0.73%	4,202	9	
Business Rates & Council Tax Funding	-578,763	-578,763	0			0	
Forecast Year End Position	0	4,210	4,211	0	4,202	9	

Business Management and Monitoring Report: Adult Services
Position to the end of November 2023
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
				£000		
SCS1	Adult Social Care	24,356	25,156	800	800	0
SCS2	Other Adult Social Care Services	5,207	4,507	-700	-700	0
SCS3	Housing & Social Care Commissioning	1,369	1,369	0	0	0
SCS4	Business Support Service	1,068	968	-100	-100	0
SCS5	Pooled Budget Contributions	195,251	195,251	0	0	0
Total Adult Services		227,251	227,251	0	0	0

Business Management & Monitoring Report: Children's Services
Forecast Position at the end of November 2023
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
CEF1	<u>Education & Learning</u>					
CEF1-1	Management & Central Costs	-201	33	234	212	22
CEF1-2	SEND	7,261	7,262	1	1	0
CEF1-3	Learning & School Improvement	1,279	1,279	0	0	0
CEF1-4	Access to Learning	30,322	33,622	3,300	2,800	500
CEF1-5	Learner Engagement Service	264	363	99	116	-17
	Total Education & Learning	38,925	42,559	3,634	3,128	506
CEF2	<u>Early Help, Front Door + Social Care</u>					
CEF2-1	Family Help	9,363	8,551	-812	-98	-714
CEF2-2	Front Door	4,468	4,578	110	296	-186
CEF2-3	Childrens Social Care - NEW	59,910	62,791	2,881	1,823	1,058
CEF2-9	Change - NEW	1,413	1,413	0	0	0
	Total Early Help, Front Door + Social Care	75,154	77,333	2,179	2,021	158

Business Management & Monitoring Report: Children's Services
Forecast Position at the end of November 2023
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
	£000	£000	underspend- overspend+	£000	£000
CEF3	<u>Provider Services & Safeguarding</u>				
CEF3-1	40,075	45,765	5,690	5,896	-206
CEF3-2	3,266	3,598	332	-43	375
CEF3-3	0	0	0	0	0
CEF3-4	0	0	0	0	0
	43,341	49,363	6,022	5,853	169
CEF4	<u>Schools</u>				
CEF4-1	0	0	0	0	0
CEF4-2	0	0	0	0	0
CEF4-3	216	216	0	0	0
CEF4-4	0	0	0	0	0
CEF4-5	0	0	0	0	0
	216	216	0	0	0

Business Management & Monitoring Report: Children's Services
Forecast Position at the end of November 2023
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance	
	£000	£000	underspend- overspend+	£000	£000	
CEF5	<u>Children's Services Central Costs</u>					
CEF5-1	Management & Administration	8,270	9,133	863	799	64
CEF5-2	Premature Retirement Compensation	3,211	3,331	120	0	120
CEF5-3	Commissioning Recharge - OLD	0	0	0	0	0
Total Children's Services Central Costs		11,481	12,464	983	799	184
Total Children's Services		169,117	181,935	12,818	11,802	1,017
MEMORANDUM: DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)						
	Schools DSG	131,169	131,169	0	0	0
	High Needs DSG	84,724	105,924	21,200	18,300	2,900
	Early Years DSG	44,435	44,435	0	0	0
	Central DSG	4,992	4,992	0	0	0
Total DSG Funded Expenditure		265,320	286,520	21,200	18,300	2,900

Business Management & Monitoring Report: Environment and Place
Position to the end of November 2023
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
EP1	Transport & Infrastructure	13,265	12,665	-600	-600	0
EP2	Planning, Environment & Climate Change	37,335	37,435	100	600	-500
EP3	Highways & Operations	20,807	20,407	-400	-400	0
EP4	Directorate Support	2,456	2,509	53	0	53
TOTAL ENVIRONMENT AND PLACE		73,863	73,016	-847	-400	-447

Business Management & Monitoring Report : Public Health & Community Safety
Position to the end of November 2023
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
	£000	£000	underspend- overspend+ £000	£000	£000
PH 1 & 2 Public Health Functions					
PH1-1 Sexual Health	6,440	6,240	-200	-200	0
PH1-2 NHS Health Check Programme	645	745	100	100	0
PH1-3 Health Protection	8	8	0	0	0
PH1-4 National Child Measurement Programme	150	150	0	0	0
PH1-5 Public Health Advice	150	150	0	0	0
PH1-6 0 - 5 year olds	8,848	8,848	0	0	0
PH2-1 Obesity	1,324	1,224	-100	-100	0
PH2-2 Physical Activity	420	420	0	0	0
PH2-3 Public Health General	2,536	2,536	0	0	0
PH2-4 Smoking and Tobacco Control	615	615	0	0	0
PH2-5 Children's 5-19 Public Health Programmes	2,297	2,297	0	0	0
PH2-6 Other Public Health Services	1,734	1,634	-100	-400	300
PH2-7 Drugs and Alcohol	10,517	10,817	300	600	-300
PH2-8 Domestic Violence	1,437	1,437	0	0	0
Total Public Health Functions	37,121	37,121	0	0	0
PH3 Public Health Recharges	576	576	0	0	0
PH4 Grant Income	-33,632	-33,632	0	0	0
Transfer to Public Health Reserve	0	0	0	0	0
Total Public Health	4,065	4,065	0	0	0

Business Management & Monitoring Report : Public Health & Community Safety**Position to the end of November 2023****Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
CDA3	Community Safety	27,584	28,069	485	0	485
	Total Community Safety	27,584	28,069	485	0	485

Business Management & Monitoring Report: Resources
Position to the end of November 2023
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
		£000	£000	underspend- overspend+ £000	£000	£000
COD1	Corporate Services	2,859	2,859	0	0	0
COD2	Human Resources & Organisational Development	3,154	2,881	-273	600	-873
COD3	Communications, Strategy & Insight	3,315	3,340	25	0	25
COD4	ICT & Digital	10,225	10,882	657	400	257
COD5	Culture & Customer Experience	11,982	12,384	402	200	202

Business Management & Monitoring Report: Resources
Position to the end of November 2023
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Cabinet Reporting Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
COD6	Finance	8,616	8,963	347	300	47
COD7	Property, Investment & FM	19,179	19,550	371	300	71
COD8	Law & Governance	7,705	8,152	447	400	47
COD9	Delivery & Partnership	2,930	2,930	0	0	0
Total Resources		69,965	71,941	1,976	2,200	-224

Business Management Report
Position to the end of November 2023

NEW VIREMENTS THAT HAVE BEEN ACTIONED FOR CABINET TO NOTE

Directorate (CD = Cross Directorate)	Month of Cabinet Meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
CD	Jan	Oct	Supporting Families PR Q2 23.24	CEF3-2	QA Safeguarding + Recruit + Retention	T	176	0
				VSMMGT	Strategic Measures	T	0	-176
			Allocation of the Dual running of client level data and Short and Long Term funding.	COD3	Communications, Strategy & Insight	T	20	0
				VSMMGT	Strategic Measures	T	0	-20
			Soulbury Officers Pay Award 2022 and 2023	CEF	Children	P	88	0
				VSMMGT	Strategic Measures	P	-88	0
			Green Book Pay Award 2023/24 - adjustments to Directorate allocations eg grant funded posts	SCS	Adults	P	-28	0
				CEF	Children	P	-505	0
				EP	Environment & Place	P	-33	0
				COD	Resources	P	-10	0
			Allocation of £1.5m budgeted reduction in agency costs held in Human Resources for 2023/24, across all directorates.	VSMMGT	Strategic Measures	P	576	0
				SCS	Adults	P	-317	0
				CEF	Children	P	-468	0
				EP4	Environment & Place	P	-153	0
				PH1&2	Public Health	P	-1	0
				CDA3	Community Safety	P	-185	0
				COD2	Human Resources and OD	P	1,473	0
				COD3	Comms, Strategy & Insight	P	-25	0
				COD4	IT, Innovation & Digital	P	-57	0
				COD5	Culture & Customer Experience	P	-102	0
COD6	Finance & Procurement	P	-47	0				
COD7	Property, Investment & FM	P	-71	0				
COD8	Law & Governance	P	-47	0				
CS	Jan	Oct	Set income/expenditure budgets SCE204	CEF3-1	Provider Services	P	1,049	-1,049
			SCT100 Temp budget for unregistered 23/24	CEF3-1	Provider Services	P	19	-19
			Create recharge budget for the YPSA NTS staff	CEF2-3	Childrens Social Care	P	30	0
				CEF3-1	Provider Services	P	0	-30
			Create recharge budget for the YPSA NTS	CEF2-3	Childrens Social Care	P	30	0
				CEF3-1	Provider Services	P	0	-30
			Service Manager budgets to new cost centres	CEF2-1	Family Help	P	161	0
				CEF2-2	Front Door	P	92	0
				CEF2-3	Childrens Social Care	P	-252	0
			Create income & expenditure budget for NTS Grant	CEF2-3	Childrens Social Care	P	461	-640
CEF2-4	Childrens Social Care	P		83	0			
CEF2-5	Childrens Social Care	P		13	0			
CEF3-1	Provider Services	P		82	0			

Business Management Report
Position to the end of November 2023

NEW VIREMENTS THAT HAVE BEEN ACTIONED FOR CABINET TO NOTE

Directorate (CD = Cross Directorate)	Month of Cabinet Meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000	
AS	Jan	Oct	ASC Inflation Budget Reallocation 23/24	ACSNPOOL	Live Well Pool	P	205	-205	
				BCFPOOL	Age Well Pool	P	17	-17	
				SCS5	Pooled Budget Contributions	P	0	0	
			Transfer of temporary staffing saving.	SCS1	Adult Social Care	T	250	0	
				SCS2	Other Adult Social Care Services	T	-250	0	
			Funding for clinics admin post	SCS1	Adult Social Care	P	-32	0	
				SCS4	Business Support Service	P	32	0	
			equipment/albany and telecare contract increase 23/24	BCFPOOL	Age Well Pool	T	226	-226	
				SCS5	Pooled Budget Contributions	T	0	0	
			Add Exp & Income Lines For Seconded MH Staff	SCS1	Adult Social Care	T	117	-117	
			ASC Inflation budget reallocation	ACSNPOOL	Live Well Pool	P	2,349	-2,349	
				BCFPOOL	Age Well Pool	P	2,389	-2,349	
				SCS5	Pooled Budget Contributions	P	-40	0	
			Wardington House uplift adjustment	ACSNPOOL	Live Well Pool	P	40	-40	
				BCFPOOL	Age Well Pool	P	-40	0	
		SCS5		Pooled Budget Contributions	P	40	0		
		Nov	ASC Inflation Budget Reallocation 23/24	ACSNPOOL	Live Well Pool	P	184	-184	
				Wardington House uplift adjustment reversal	ACSNPOOL	Live Well Pool	P	-40	40
					BCFPOOL	Age Well Pool	P	40	-40
			ECH uplifts	SCS5	Pooled Budget Contributions	P	0	0	
				BCFPOOL	Age Well Pool	P	99	-99	
			2024-25 - Adjust MSIF Grant 2023/24 Allocation out of budget	SCS5	Pooled Budget Contributions	P	0	0	
				BCFPOOL	Age Well Pool	P	-3,485	3,485	
			EP1-3 Transformation Budget Tidy	EP1-2	Place Making	P	-433	433	
			Funding LLFA Posts. Moved to EP2	EP1-2	Place Making	P	-210	0	
				EP2-3	Environment & Circular Economy	P	210	0	
			Individual budget tidies in EP3	EP3-1	Highway Maintenance	P	225	-225	
				EP3-2	Network Management	P	0	0	
				EP3-3	Supported Transport	P	0	0	
			Nov	Budget Tidy EP4	EP4-1	Records & Systems	P	107	0
					EP4-2	Directorate Other	P	-164	0
		EP4-3			EP Business Support Unit	P	57	0	
		budget tidy EP1-3, to fund pressure in IDT001		EP1-3	Infrastructure Delivery	P	-335	335	
Grand Total							5,828	-5,828	

Business Management & Monitoring Report
Position to the end of November 2023
Earmarked Reserves

	2023/24			
	Balance at 1 April 2023	Forecast Movement	Forecast Balance at 31 March 2024	
	£m	£m	£m	
Revenue Grants Unapplied				
Grants and Contributions Reserve	37.0	-19.2	17.8	This reserve holds unspent ring-fenced grants and contributions committed to be spent in future years. This includes the Public Health ringfenced grant and funding for the on-going cost of the Homes for Ukraine Scheme.
COVID-19 Reserve	15.4	-9.3	6.1	This reserve is set up to meet ongoing and emerging pressures and longer term service demands arising from the COVID-19 Pandemic. The use of £13.4m funding from the reserve is built into the council's Medium Term Financial Plan agreed in February 2023. After taking account of the additional £1.6m use of the reserve in 2023/24 £0.4m remains uncommitted.
Government Initiatives Reserve	2.3	-0.5	1.8	This reserve is used to hold underspends on budgets funded by unringfenced grants held that relate to specific agreed outcomes or the implementation of Government initiatives.
Subtotal Revenue Grants Unapplied	54.8	-29.1	25.7	
Corporate Priorities				
Budget Priorities Reserve	11.4	-9.6	1.8	This reserve is being used to support the implementation of the Council's priorities and the Medium Term Financial Strategy.
Transformation Reserve	1.5	6.1	7.6	This reserve is needed to fund the implementation costs of the Council's Transformation programme.
Zero Emissions Zone	0.5	0.0	0.5	This reserve holds surpluses generated by Network Coordination for the development and expansion of the ZEZ in the future years.
Youth Provision Reserve	0.3	-0.3	0.0	Funding for locality based youth provision
Subtotal Corporate Priorities	13.7	-3.8	9.9	

Business Management & Monitoring Report
Position to the end of November 2023
Earmarked Reserves

	2023/24			
	Balance at 1 April 2023	Forecast Movement	Forecast Balance at 31 March 2024	
	£m	£m	£m	
Funding for Risk				
Insurance Reserve	12.9	0.0	12.9	This reserve covers the County Council for insurance claims that, based on the previous experience of the County Council, are likely to be received, as well as a number of insurance related issues.
Demographic Risk Reserve	13.0	4.0	17.0	In light of the significant pressures relating to High Needs DSG and other budgets with demographic volatility. This reserve will help to manage demographic risk.
Council Elections	0.4	0.2	0.6	This will be used to fund future elections. In years where no County Elections take place any underspend on the Council Elections budget will be transferred to this reserve.
Redundancy Reserve	2.4	0.0	2.4	This reserve is available to fund redundancy costs arising from Transformational Change.
Trading Accounts	0.2	-0.2	0.0	This reserve holds funds relating to traded activities to help manage volatility year to year or future investments.
Council Tax Collection Fund Reserve	3.0	0.0	3.0	This reserve holds any surplus/ deficit as a result of income from council tax being more or less than originally estimated
Business Rates Reserve	9.5	0.0	9.5	This reserve is to smooth the volatility of Business Rates income and to mitigate risk around future changes to Business Rates. The use of the reserve will be considered through the Budget & Business Planning Process for 2024/25.
Subtotal Risk	41.3	4.0	45.4	

Business Management & Monitoring Report
Position to the end of November 2023
Earmarked Reserves

	2023/24		
	Balance at 1 April 2023	Forecast Movement	Forecast Balance at 31 March 2024
	£m	£m	£m
Capital & Equipment			
Capital Reserves	67.8	-3.1	64.7
Vehicle and Equipment Reserve	3.4	0.3	3.7
Investment Pump Priming Reserve	2.0	-1.8	0.2
Subtotal Capital & Equipment	73.2	-4.6	68.7
Other Reserves			
Schools' Reserves	12.9	0.0	12.9
Partnership Reserves	1.9	-1.6	0.3
On Street Car Parking Reserve	4.9	0.2	5.1
Subtotal Other Reserves	19.7	-1.4	18.4
Total Reserves	202.7	-34.8	168.0

<p>This reserve has been established for the purpose of financing capital expenditure in future years. Drawdown will be confirmed later in the year.</p> <p>This reserve is to fund future replacements of vehicles and equipment.</p> <p>Funding held to meet the costs of self-financing schemes which require pump priming until the funds are returned. Agreed to be used to support the following schemes as part of the 2023/24 budget: Low Carbon Business Travel Project (grey fleet) £0.8m, Energy Efficiency Recycling Fund for OCC Maintained Schools £0.8m, Initial funding to develop plans for the workplace charging levy £0.2m.</p>
<p>In accordance with the Education Reform Act 1988, the scheme of Local Management of Schools provides for the carry forward of individual schools surpluses and deficits. These reserves are committed to be spent on schools.</p> <p>Other School Reserves cover a number of miscellaneous education activities, including amounts loaned to individual schools against school reserves, and School Partnership Accounts which are operated in respect of inter-school activities.</p> <p>This relates to funding for the Growth Deal</p> <p>This surplus has arisen under the operation of the Road Traffic Regulation Act 1984 (section 55). The purposes for which these monies can be used are defined by statute.</p>

Business Management Report
Position to the end of November 2023
Government Grants 2023/24

Ringfenced	Directorate	Issued By	Esimate 2023/24	In year Adjustments / New Allocations previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	Adult Services					
R	Improved Better Care Fund	DHSC	10,705	0	0	10,705
R	Adult Social Care Market Sustainability and Improvement Fund	DHSC	5,366	0	0	5,366
R	Adult Social Care Discharge Fund	DHSC	1,501	0	0	1,501
R	Adult Social Care Market Sustainability and Improvement Fund - Workforce Fu	DHSC	0	3,485	0	3,485
	TOTAL ADULT SERVICES		17,572	3,485	0	21,057
	Children's Services					
	Dedicated School Grants					
R	Dedicated Schools Grant (DSG) - Schools Block	DfE	131,138	31	0	131,169
R	Dedicated Schools Grant (DSG) - Central Block	DfE	4,992	0	0	4,992
R	Dedicated Schools Grant (DSG) - Early Years Block	DfE	44,341	94	0	44,435
R	Dedicated Schools Grant (DSG) - High Needs Block	DfE	85,288	-564	0	84,724
	Subtotal DSG Grants		265,759	-439	0	265,320
	School Grants					
R	Pupil Premium	DfE	7,663	531	0	8,194
R	Teacher's Pension Grant	DfE	274	-264	0	10
R	Teacher's Pay Grant	DfE	95	-95	0	0
R	Coronavirus (COVID-19) National Testing Programme	DfE	0	0	0	0
R	Coronavirus (COVID-19) Alternative Provision Y11 Transition	DfE	0	0	0	0
R	Coronavirus (COVID-19) Education Recovery NQT	DfE	0	0	0	0

Business Management Report
Position to the end of November 2023
Government Grants 2023/24

Ringfenced	Directorate	Issued By	Esimate 2023/24	In year Adjustments / New Allocations previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
R	Coronavirus (Covid-19) Schools Fund	DfE		0	0	0
R	National Professional Qualification Grant	DfE	0	15	0	15
R	Early Career Framework - Mentor	DfE	0	93	0	93
R	Early Career Framework - Off Timetable	DfE	0	161	0	161
R	Education Funding Agency - Sixth Form Funding and Threshold	DfE	280	39	0	319
R	Coronavirus (COVID-19) Recovery Premium	DfE	0	462	0	462
R	Coronavirus (COVID-19) School Let Tutoring Grant	DfE	0	408	0	408
R	PE and Sport Grant	DfE	2,266	-49	0	2,217
R	Teacher's Pay Additional Grant	DfE	0	1,404	0	1,404
R	Universal Infant Free School Meals	DfE	3,938	109	0	4,047
R	Early Year Supplement Grant	DfE	0	2,978	0	2,978
R	Mainstream Schools Additional Grant	DfE	0	4,285	0	4,285
	Subtotal School Grants		14,516	10,077	0	24,593
	Other Children's Services Grants					
R	School Improvement Monitoring & Brokering Grant	DfE	0	0	0	0
R	Youth Justice Board	YJB	674	30	0	704
R	Asylum (USAC and Post 18)	HO	3,997	1,531	1,049	6,577
R	Afghan Resettlement Education Grant	DfE	0	0	0	0
R	Afghan Settler Holding Hotel Grant	DfE	0	0	0	0
R	Extension of Virtual School Heads - children with social worker	DfE	0	135	0	135
R	Extension of Virtual School Heads - previously looked after children	DfE	0	66	0	66
R	Pupil Premium Plus Post 16 pilot	DfE	0	45	0	45
R	Extended Personal Adviser Duty Grant	DfE	103	9	0	112
R	Staying Put Implementation Grant	DfE	288	185	-185	288

Business Management Report
Position to the end of November 2023
Government Grants 2023/24

Ringfenced	Directorate	Issued By	Esimate 2023/24	In year Adjustments / New Allocations previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
R	Remand Framework	YJB	72	-36	0	36
R	Reducing Parental Conflict Workforce Development Grant	YJB	0	0	48	48
R	Supported Internships for Young People with SEND	DWP	54	0	0	54
R	Holiday Activities and Food Programme	DfE	296	1,203	0	1,499
R	Attach ASF	DfE	0	0	15	15
R	Intervention Delivering Better Value in SEND - Grant for Data Analysis	DfE	0	0	0	0
R	Fam Grp Conferences	DfE	0	0	54	54
R	Multiply	DfE	899	0	0	899
R	Home for Ukraine Education	DfE	0	0	0	0
R	Turnaround Programme	YJB	64	0	63	127
	Subtotal Other Children's Services Grants		6,447	3,168	1,044	10,659
	TOTAL CHILDREN'S SERVICES		286,722	12,806	1,044	300,572
	Environment & Place					
R	Bus Service Operators Grant	DfT	514	0	0	514
R	Natural England	DEFRA	227	0	0	227
R	Energy Mapping	DEFRA	0	0	0	0
R	COVID BSSG	DFT	0	48	0	48
R	Biodiversity Net gain Grant	DEFRA	0	27	0	27
R	Woodland Creation Accelerator Fund (WCAF)	DEFRA	0	75	0	75
R	Air Quality SSCL Grant	DEFRA			127	127
R	Capability Fund	DFT			260	260
R	Zero Emission Zone Pilot	DEFRA	0	0	0	0
	TOTAL ENVIRONMENT & PLACE		741	150	387	1,278

Business Management Report
Position to the end of November 2023
Government Grants 2023/24

Ringfenced	Directorate	Issued By	Esimate 2023/24 £000	In year Adjustments / New Allocations previously reported £000	In year Adjustments/ New Allocations reported this time £000	Latest Allocation £000
R	Public Health Public Health Grant	DHSC	33,632	0	0	33,632
	TOTAL PUBLIC HEALTH		33,632	0	0	33,632
R	Community Safety Fire Fighter's Pension Fund Grant	DLUHC	1,361	0	0	1,361
R	Fire Protection Uplift Grant	DLUHC	0	0	303	303
R	Fire Fighter's New Dimensons Grant	DLUHC	40	0	0	40
	TOTAL COMMUNITY SAFETY		1,401	0	303	1,704
R	Resources Homes for Ukraine *	DLUHC	6,503	0	0	6,503
R	Music Service	AC	844	0	0	844
R	MaaS:CAV	Innovate UK	313	0	0	313
R	Park & Charge	Innovate UK	206	0	0	206
R	Virgin Park & Charge	Innovate UK	7	0	0	7
R	Data Driven Safety Tool	Innovate UK	91	0	0	91
R	Quantum Gravimeter	Innovate UK	69	0	0	69
R	Resilient CAV	Innovate UK	25	0	0	25
R	Heart Park Project	DfT	90	0	0	90
R	GTC DfT Congestion Tool	DfT	59	0	0	59
R	CAVL4R	DfT	11	0	0	11
	TOTAL RESOURCES		8,219	0	0	8,219

Business Management Report
Position to the end of November 2023
Government Grants 2023/24

Ringfenced	Directorate	Issued By	Esimate 2023/24	In year Adjustments / New Allocations previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	Strategic Measures					
U	Lead Local Flood Authority	DEFRA	45	123		168
U	Extended Rights to Free Travel	DfE	278	531		809
U	Firelink	DLUHC	213	-83		130
U	Local Authority Delivery Support Funding	DLUHC	0			0
U	Key Stage 2 Moderation & Phonics	DLUHC	0	21		21
U	Supporting Families - previously Troubled Families	DLUHC	1,048	204		1,252
U	New Homes Bonus	DLUHC	1,700			1,700
U	Local Reform & Community Voices Grant	DfE	515			515
U	Social Care Support Grant (including Independent Living Fund)	DLUHC	32,669			32,669
U	Services Grant	DfE	2,800			2,800
U	Domestic Abuse Duty Grant	DLUHC	1,141		26	1,167
U	Supplementary Substance Misuse Treatment & Recovery Grant	OHID	0	635		635
U	Supplementary Substance Misuse Treatment & Recovery Housing Grant	OHID	0	641	-19	622
U	Supplementary Substance Misuse Inpatient Detox & Rehabilitation	OHID	0	80	-80	0
U	Rough Sleeping Drugs & Alcohol Grant	DLUHC	0	1,235	-15	1,220
U	Dual Running & Client Level Data	DHSC	0	20		20
	Subtotal Strategic Measures		40,409	3,406	-88	43,728
	Business Rates					
U	Section 31 Grant for Business Rate Compensation	DLUHC	14,427	4,671		19,098
U	Business Rates S31 Grant Top-Up	DLUHC	42,662	-2,686		39,976
	Subtotal Business Rates		57,089	1,985	0	59,074

Business Management Report
Position to the end of November 2023
Government Grants 2023/24

Ringfenced	Directorate	Issued By	Esimate 2023/24 £000	In year Adjustments / New Allocations previously reported £000	In year Adjustments/ New Allocations reported this time £000	Latest Allocation £000
	Grants held on behalf of Local Enterprise Partnership					
R	Oxford Innovation Business Support	BEIS	205			205
R	European Regional Development Fund		900			900
R	DCLG (Local Enterprise Partnership Funding)	DLUHC	500			500
	Subtotal Grants held on behalf of Local Enterprise Partnership		1,605	0	0	1,605
	TOTAL STRATEGIC MEASURES		99,103	5,391	-88	104,407
	Total All Grants		447,390	21,832	1,646	470,869

R Ringfenced grant
U Un-ringfenced grant
Issued by
HO Home Office
DHSC Department of Health & Social Care
DfT Department for Transport
DfE Department for Education

DLUHC Department for Levelling Up, Housing and Communities
BEIS Department for Business, Energy & Industrial Strategy
OHID Office for Health Improvement and Disparities
DEFRA Department for Environment, Food and Rural Affairs
AC Arts Council
YJB Youth Justice Board
NDTi National Development team for Inclusion

Business Management & Monitoring Report
Position to the end of November 2023
General Revenue Balances

	Forecast 2023/24	
	£m	£m
General Balances: Outturn 2022/23	22.556	
County Fund Balance		22.556
Planned Contribution to Balances (February 2023)		6.800
Planned Contribution from Balances (June 2023)		0.844
Original forecast outturn position 2023/24		30.200
Additions		
		0.000
Calls on balances deducted		
Staffing costs to support development of One - Fleet approach to the council's vehicles (Supplementary Estimate agreed May 2023)		-0.180
Supplementary estimate for a school with a forced academisation that has a deficit budget		-0.200
		-0.380
Automatic calls on/returns to balances		
		0.000
Additional Strategic Measures		
Forecast Strategic Measures Overspend /Underpend		0.000
Net General Balances		29.820
Calls on / returns to balances requested in this report		
		0.000
Forecast Variation at Year End		
Less forecast overspend (as set out in Annex 1)		-4.211
Forecast Outturn position		25.609
Risk Assessed Level of Balances for 2023/24		30.200
Surplus/(deficit) balances compared to risk assessed level		25.229